

Norwood Health Center
1600 North Chestnut Avenue
Marshfield, WI 54449-1499
(715) 384-2188

Type: Psych
Control: County
Fiscal Year: 01/01/02 to 12/31/02

County: Wood
Analysis Area: North Central (6)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All Psychiatric Hospitals		FY 2002 vs. 2001	
		Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)					
Psychiatric	43.9%	62.9%	0.70	42.2%	1.04
Alcoholism/chemical dependency	. %	30.0%	.	. %	.
Total hospital	43.9%	61.5%	0.71	42.2%	1.04
Average Census (Patients)					
Psychiatric	43.9	73.6	0.60	42.2	1.04
Alcoholism/chemical dependency	.	30.0	.	.	1.04
Total hospital	9.6	38.3	0.25	9.3	.
Average Length of Stay (Days)					
Psychiatric	5.1	17.6	0.29	4.9	1.04
Alcoholism/chemical dependency	.	5.8	.	.	.
Total hospital	5.1	8.5	0.60	4.9	1.04
Outpatient Visits					
Non-emergency visits	0	31,839	0.00	0	.
Emergency visits	0	1,464	0.00	0	.
Full-time Equivalents (FTEs)					
Administrators	1.0	3.5	0.29	1.0	1.00
Nurses, licensed	9.2	38.4	0.24	6.0	1.54
Psychologists	0.0	3.6	0.00	0.0	.
Social workers	2.8	10.7	0.27	1.5	1.88
All other personnel	12.0	141.4	0.08	5.7	2.10
Total FTEs	48.4	209.0	0.23	24.9	1.94
FTEs per 100 Patient Census (Adjusted)					
Administrators	10.4	4.4	2.38	10.8	0.96
Nurses, licensed	95.9	47.9	2.00	64.7	1.48
Psychologists	0.0	4.5	0.00	0.0	.
Social workers	29.4	13.3	2.21	16.2	1.82
All other personnel	124.2	176.4	0.70	61.4	2.02
Total FTEs	503.0	260.7	1.93	268.3	1.87

Total Hospital:
Beds set up and staffed 22
Discharges 695
Inpatient days 3,522

Contract with:
Health maintenance
organization (HMO) Yes
Preferred Provider
organization (PPO) No

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	. %	0.0	.
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	1	22	695	3,522	43.9%	9.6	5.1
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	1	0	1.0	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	1	0	1.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	1	0.8
Registered nurses	6	2	7.6	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	0	2	1.6	Recreational therapists	0	0	0.0
Ancillary nursing personnel	12	15	26.2	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	1	2	2.8
Nurse Practitioners	0	0	0.0	All other health professionals	0	0	0.0
Medical records personnel	1	7	6.5	All other personnel	0	1	0.9
Pharmacy personnel	0	0	0.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	22	30	48.4

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$2,446,830	Cash and cash equivalents	\$0	Current liabilities	\$0
Less deductions	430,429	Net Patient receivables	0	Long-term debt	0
Net patient revenue	2,016,401	Other receivables	0	Other liabilities	0
Plus other revenue	599,666	Land, bldgs and equip: Net	0	Subtotal	0
Total revenue	2,616,067	Other assets	0		
Less expenses	2,277,752			Unrestricted fund balance	0
Nonoperating gains/losses	0	Total Assets	\$0	Total liabilities & fund balance	\$0
Net Income	\$338,315			Restricted fund balances	\$0

Selected Financial Statistics		FY 2002	Value	All Psychiatric Hospitals	Ratio	FY 2002 vs. 2001	Ratio
Gross Rev as % Total Gross Patient Revenue							
Medicare	[\$490,860]	20.1%	14.0%	1.43	19.7%	1.02	
Medical Assistance	[\$157,215]	6.4%	15.0%	0.43	8.4%	0.76	
Commercial	[\$619,205]	25.3%	31.9%	0.79	26.8%	0.94	
All other	[\$1,179,550]	48.2%	39.0%	1.24	45.0%	1.07	
Deductions as % of Total Gross Patient Revenue							
Medicare	[\$98,975]	4.0%	7.0%	0.58	1.6%	2.48	
Medical Assistance	[\$0]	0.0%	5.1%	0.00	0.0%	.	
Commercial	[\$54,619]	2.2%	11.2%	0.20	1.7%	1.32	
Charity care	[\$0]	0.0%	6.4%	0.00	0.0%	.	
All other	[\$276,835]	11.3%	1.6%	7.30	15.2%	0.74	
Total deductions	[\$430,429]	17.6%	31.3%	0.56	18.6%	0.95	
Other Revenue and Net Gains or Losses							
Other revenue as % of total revenue		22.9%	23.0%	1.00	0.0%	.	
Net gains/losses as % of net income		0.0%	7.7%	0.00	0.0%	.	
Expenses as % of Total Expenses							
Salary/fringe benefit	[\$2,224,913]	97.7%	48.9%	2.00	82.2%	1.19	
Supplies and services	[\$0]	0.0%	46.4%	0.00	16.0%	0.00	
Capital component	[\$50,998]	2.2%	3.2%	0.71	1.7%	1.29	
Bad debt	[\$1,841]	0.1%	1.6%	0.05	0.0%	2.50	
Fiscal Statistics							
Operating margin		12.9%	-0.4%	#	-1.0%	-14	
Total hospital profit margin		12.9%	-0.4%	#	-1.0%	-14	
Return on equity		. %	-3.2%	.	. %	.	
Current ratio		.	2.7	.	.	.	
Days in net patient accounts receivable		0.0	39.4	0.00	.	.	
Average payment period		0.0	24.9	0.00	0.0	.	
Equity financing		. %	44.6%	.	. %	.	
Long-term debt to equity ratio		.	0.6	.	.	.	
Times interest earned	251.6		0.1	1890	-31.6	-8.0	
Total asset turnover		.	3.2	.	.	.	
Average age of plant: years		0.0	6.7	0.00	0.0	.	
Increase (decrease) total net patient rev		. %	. %	.	11.5%	.	
Output gross rev (% of total gross pt. rev)	0.0%		48.2%	0.00	0.0%	.	
Net Revenue Statistics							
Inpatient net revenue per discharge	\$2,901		\$5,092	0.57	\$2,628	1.10	
Inpatient net revenue per day	\$574		\$638	0.90	\$539	1.06	
Outpatient net rev per visit	.		\$291	.	.	.	